

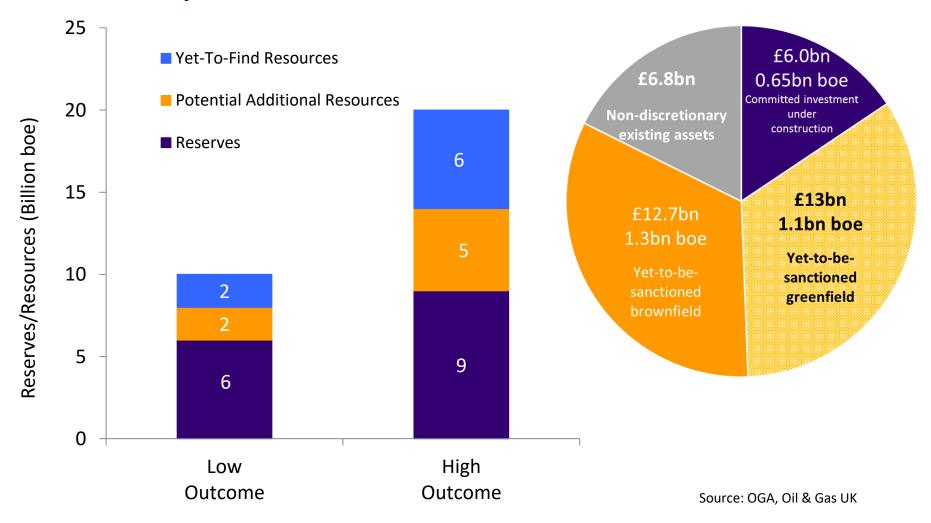
Maximising Economic Recovery

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There is £26 Billion investment yet-to-be sanctioned... and potentially much more that we cannot yet see



Maximizing Economic Recovery (MER) UK Forum Governance

MER UK Forum

Smaller, focused membership with industry chairs, ministers and officials, and OGUK & OGA leadership, with others invited according to the agenda

MER UK Steering Group

Focus of this group will be to steer the 6
Task Forces, discuss & review key
strategic issues such as industrial
strategy, collaboration & OGA/Industry
interface. The MER UK Steering Group
will meet at least twice per year (prior to
the MER UK Forum)

Exploration

Exploration Task Force

Asset Stewardship

Asset Stewardship Task Force

Efficiency

Efficiency Task Force

Technology

Technology Leadership Board

Decommissioning

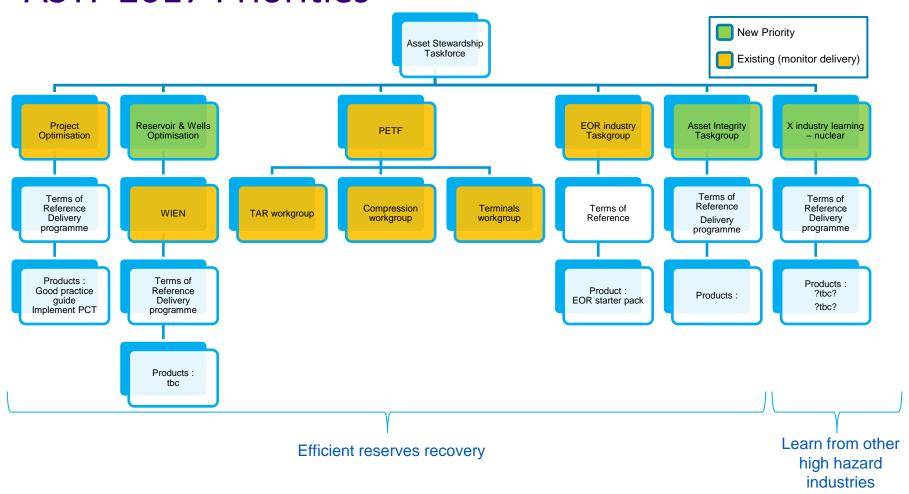
Decommissioning Task Force

Supply Chain & Exports

Supply Chain & Exports
Task Force

The Regional Development and Infrastructure Board will be disbanded. Work will continue in six core areas with appropriate leadership. It is suggested that nomenclature is changed from 'Boards' to 'Task Forces' except perhaps in areas with established brands (e.g. Technology Leadership Board)

ASTF 2017 Priorities



- Existing taskforces: monitor/ support (PETF, Project Optimisation, EOR)
- New taskforces: establish, shape deliverables, monitor/ support 2017 delivery

The UKCS has a significant opportunity...

- Recovery factor remains at 43%
- Recovery Factor hasn't changed since 2004
- Reserves replacement ratio is declining (13% in 2016)
- 30% of wells are shut in
- 10% well intervention rate
- Focus remains on restoration/safeguarding

Reservoir & Wells Optimisation Goal: Add 200 million boe above the baseline by 2021

Raise the potential of existing fields & wells – where we can influence



Increase economic well activity



Compelling, competitive business case



Innovative, cost effective solutions



Appropriate use of technology



Promote industry collaboration

Restore shut in wells

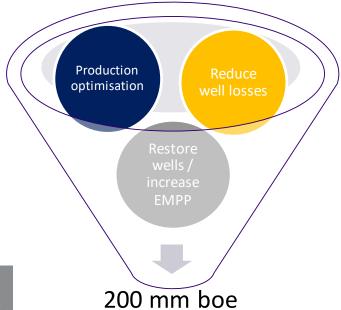
Increase Production
Optimisation contribution

Industry focus areas

- Develop best practice for identifying & ranking opportunities
- Find solutions to unlock opportunities

Share knowledge, inspire ideas

- Establish special interest group to engage & consult industry
- Leverage industry networks to share insight and promote good practice



Industry defined focus areas, using a data driven approach, to unlock high-impact opportunities

Reservoir & Wells Optimisation 2017/2018 Goal: Identify priority areas, establish & implement good practice



Identifying & Ranking Opportunities



Fracturing & Stimulation

Problem: Low intervention rate, poor

line of sight on opportunities,

what is optimum

ranking/budgeting approach?

Deliverables: i) issue Best Practice? (4Q17)

ii) quantify 2017 annual lost

opportunity (1Q18)?

Sponsors: Fraser Elliot (BP)

Ben Tier (ConocoPhillips)

Problem: Could Operator/Supply

Chain collaboration deliver

economic fracturing / stimulation solutions?

Deliverables:

i) generate cost savings

ideas (4Q17)

ii) issue roadmap to

deliver savings via Supply

Chain, technology

development, etc (1Q18)

Sponsors: Mike Hartley (Engie),

Marie Morkved

(Maersk)

Strengthen Industry Networks

Promote open & transparent cross industry learning to unlock barrel adding opportunities

Progress cross industry initiatives

Help to accelerate what industry can do on its own.

Review progress monthly (Well Optimisation Task Group) and quarterly (Stewardship Task Force)



