

# Unlocking resources through innovation

## **SPE Topsides 2018**

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## **MER UK opportunity**



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### 13% reserve replacement in 2016

#### 7.4bn boe contingent resources

- 2.3bn boe within producing fields
- 1.9bn boe in developments
  under discussion
- 3.2bn boe in marginal fields (small and/or complex)
- New developments will...
  - Protect reserves being produced
  - Stimulate exploration

1) OGA Reserve and Resource report 2016

Need to accelerate resource sanctioning and development

## **Development activity**

#### Number of FDP / FDPAs



#### **Development Drilling activity**





- After recent declines, development plans picking up again
- 41 FDP and FDPAs under discussion with the OGA
- Drilling activity dropped to critical levels
- Early indications of potential rebound with new FDP/A approvals and infill programmes
- Strong industry interest in the 30<sup>th</sup> Licensing Round, including blocks containing undeveloped discoveries
- Supportive fiscal regime

Source: OGA

#### Difficult past years but signs of an upturn

## **Protecting the base**

#### **Production efficiency**<sup>1</sup>









Sources: 1. OGA (2017) 2. Operating Cost Report (2017) 3.0 &G UK Business Outlook 2017 & 2018

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- 5 years of improvement in UKCS
  - production volumes (+17%)
  - production efficiency (+10 percentage points)

UOC declined 34% versus 2014

2017 UDC 45% lower vs 2013 2018 outlook:

- £12/boe Average FDPs
- £8/boe Average FDPAs

Essential to sustain these efficiencies in operations & projects

Importance of sustaining efficiencies

# **OGA Stewardship**

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## **Technology**

### Annual UKCS Survey Operators' Technology Plans









Source: OGA 2016 & 2017 UKCS Stewardship Survey

## **UKCS Technology Portfolio**

#### 0 10 20 30 40 50 60 70 Seismic & Exploration 42 Well Drilling & Completions 65 Subsea Systems 33 Installations & Topsides 21 Facilities Management 62 Reservoir & Well Management 53 Well Plugging & Abandonment 32 Facilities Decommissioning 16

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41%

Source: OGA 2016 UKCS Stewardship Survey, OGA Technology Insights (2018)

### Number of Technologies in Operators' Plans (Total = 324)

## **Facilities management**

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### **Deploying existing technologies**

### **Operators' focus**

- Increase production efficiency
- Reduce OPEX maintenance and operations
- Improve safety improved inspections techniques, reduce the need for exposure to hazards
- Inspection of hard to reach areas (Drones, digital surveying)
- Wearable, wireless technologies supporting inspection, planning and maintenance operations
- Digital operations, connecting offshore to shore and automation
- Predictive maintenance systems





Source: Sky-Futures

Source: Repsol Sinope

#### Use of Composites structural repair



A structural carbon fibre repair was used on > 80m of beams and tubulars to repair stair tower on Auk platform which had been out of use due to heavy corrosion.

Benefits: - reinstate structural capacity

- life extension
- cost effective and timely



#### Forward Looking Infra-red (FLIR)

As part of Claymore platform return to service FLIR was used to identify and manage 19 fugitive releases.

- Benefits: cost effectiveness
  - safety
    - timely response



Source: Repsol Sinoped

SINOPEC

## **Facilities management**

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### Piloting new technologies

### **Operators' focus**

- Radically change approach to integrity management
- · Efficient and accurate inspections techniques
- Avoid vessel entries, removal of insulation, plant outages
- Leverage technologies from other industries
- NDT and NII advanced inspection technologies
- Corrosion under insulation (CUI) advanced technologies for, prevention, detection and monitoring
- $_{\circ}$   $\,$  Advanced robotic and autonomous inspections  $\,$ 
  - modular systems
  - robotic arms
  - beyond visual range drones and live streaming
- Cleaning and preparation techniques
- Protective coatings







Source: Repsol Sinopec

Source: OGTC

## Non-intrusive inspection technology trials (Total & OGTC)

Asset experience: Two online process pressure vessels on the Elgin Franklin platform were inspected using NII technologies (ultrasonic and time of flight). Results correlated

with traditional intrusive inspection process.

- no costly shutdown required

Benefits: - large potential savings

- improved safety



### The Oil& Gas Technology Centre

#### Protective coating (Total & other operators)

Asset experience: Trials on offshore platform with a chemically bonded protective coating that 'eats' rust on surfaces, self-healing

when damaged. Benefits: - asset life extension

- cost and time savings
- safe, non-hazardous





## **Installations and topsides**

### **Operators' focus**

- Use of unmanned facilities
- Use of innovative platforms and floating facilities
- Remote facilities monitoring and greater use of automation
- Multiphase metering systems with improved accuracy
- Metering systems for heavy oil systems
- Interest in emerging technologies to improve development economics



### Solutions

- Efficient unmanned platforms
- Efficient unmanned platform:
  Versatile production units



- Non intrusive subsea flowmeters
- MP 3 in 1 heavy oil flowmeter
- Dashboard limpet flowmeter

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#### **ORANJE-NASSAU – EFFICIENT NUI**

Efficient NUI concept in action that could help reduce cost of UKCS shallow water oil and gas fields.

- Standardised design (modular jacket)
- 3 well slots, tie in for subsea well and 2<sup>nd</sup> NUI
- Helideck and 5t crane
- Emergency shelter for 8 persons
- Local power supply (solar and wind turbines)



Source: Oranje-Nassau BV

#### ALPHA PETROLEUM – WATER TREATMENT

Small scale produced water treatment package retrofitted onto the Kilmar unmanned platform following higher than expected water <u>production</u>

- Low cost modular configuration
- Light weight and small footprint
- In line system components
- Assembled on platform



Source: Alpha Petroleum

### **Contingent resources – Unplanned**

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#### **Undeveloped discoveries**

Source: OGA PARS 2016, OGA Technology Insights 2018

350 discoveries – currently no plan

- 3.2 bnboe technically recoverable
- Fragmented ownership, >40% unlicensed
- Successful 30<sup>th</sup> Round, to be announced
- Marginal fields, complex and/or small (72% of discoveries less than 10mmboe)
- Tie-backs vs standalone developments





### 350 discoveries – 3.2 bnboe opportunity

## **Development attractiveness**





Woodmac analysis, 223 fields within tie-back distance, 2.2bnboe

Capex efficiencies - Technology:

• 50% subsea Capex and Abex reduction would unlock 400mmboe

#### Other levers:

- Development clusters
- Licensing alignment
- Commercial access
- Vendors engagement

### Marginal economics – importance of reducing costs

# **Efficient concepts**

### **O&G UK and Efficiency Task Force – Subsea Standardisation Initiative**



Image Courtesy of Oil & Gas UK



## Recent and ongoing field applications

- Apache / Subsea 7 Callater
- Nexen Golden Eagle SP2
- Nexen 2x concept studies
- Shell 3x projects under evaluation
- Spirit Energy 1 project under evaluation
- Chevron 1 project under evaluation

Lean design, industry standards, vendors' engagement

# **Technology-driven efficiencies**



### **Tie-back of the Future**





10km UKCS	Cost Model
Subsea Heback	Current TieBack
- Marine	Total 211M GBP Eac CAPEX 97M GBP Eac OPEX 48M GBP Eac ABEX 12M GBP
	TieBack of the Future
CONTROLS	Total 178M GBP Fac CAPEX 70M GBP
GASLIFT	Eac OPEX 48M GBP Eac ABEX 6M GBP

GOAL IS HALF OF THE COST IN HALF OF THE TIME

### **Standalone Facilities**



Small-scale floating solutions and unmanned production buoys as alternative concepts to traditional FPSOs:

- Reduce economic field, through reduced Capex •
- Reduce Opex through reducing offshore manning
- Re-use equipment on later projects

These technologies may support:

- Sequential development of many small discoveries
- Cluster/aggregated volume opportunities
- Alternative brownfield redevelopment
- Novel commercial models: joint developments, operator/vendor collaborations, leasing, financing

### Novel concepts and technologies to unlock more difficult resources

## **Key messages**

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1. Urgency – replace reserves to sustain UKCS production avoiding risk of stranded resources

2. Positive trends – activity and costs, supportive fiscal regime

3. Must sustain efficiencies – through applying best practices, new technologies, vendors engagement

4. OGA Stewardship: focus on asset management, new projects, and technology and innovation



Thank you