A DELICATE BALANCING ACT:

PEOPLE, SKILLS AND TECHNOLOGY IN THE NEW ENERGY ERA

Craig McCartney –
Director of Projects for Petrofac



People are our greatest asset



31 offices

in 29 countries

10,700

worldwide employees

US\$2-3 billion

procurement spend (on average per year)

major projects delivered

400

wells drilled

million annual engineering man-hours +1,400

strong offshore team

50 UK assets

currently receive our operations, maintenance, modifications and fabric maintenance support

28wells decommissioned

in recent years

14 UK operators

currently contracting us to manage modifications

10 Duty Holder installations in the UK

people have been trained by us

1,000,000

A new era for the UK energy workforce





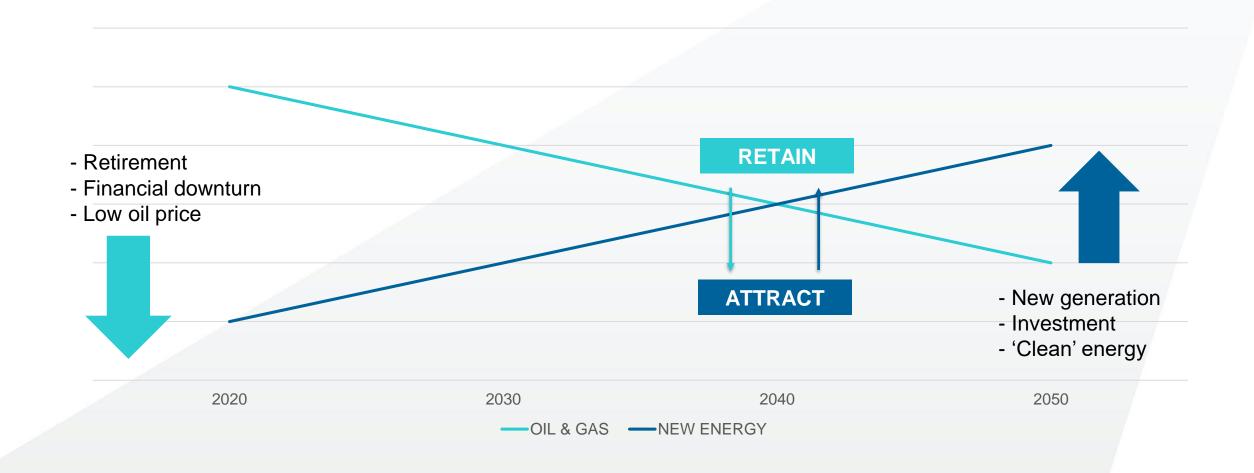
- > Ambitious UK net zero target 2050
- Energy sector already embarking on energy transition journey
- > Transfer oil and gas basin master



- > Develop the UK as the Energy hub
- Balance people, skills and tech to meet world's evolving energy needs, sustainably
- 40,000 skilled people needed to deliver new energy projects

Workforce shift: oil and gas to new energy





65%

OF FUTURE JOBS DO NOT EXIST YET...



How do we attract the best new talent?







INSTILL PRIDE



ENCOURAGE INNOVATION



CHANGE MINDSETS



PROVIDE OPPORTUNITIES



INVEST IN TALENT