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Unplanned but common challenges faced when doing data transitions/transformations



Asset & Integrity Management

Common challenges



Assumption that the data is of a high standard and completeness

- Trust that the 'someone' has managed the data
- Conviction that the processes are effective and are followed
- No-one 'owning' the data



Lack of budget and time to plan and risk assess the transition

- Wrong people accountable for the data transfer – IT task...
- Absence of complete departmental representation early in the process
- Negative impact to the business if data transition is not a smooth one



Understanding of the importance of the data in the business

- Departments not aware of the critical data they depend on
- Viewing data quality as 'not their job'
- Data quality absent from business KPI's

Understand your current position



“There is surely nothing quite so useless as doing with great efficiency what should not be done at all.” - *Peter Drucker*

- What are your **business aspirations**? Monitoring, predictions, deliverables, incentivised targets, emissions, target zero?
- Do you have data standards? If so, are they correct?
- What would you aim to **gain** from the new position?
- Change **driver** (why is the change needed)?
 - ✓ New asset
 - ✓ Transfer of an asset
 - ✓ Update to existing systems
 - ✓ Merger
 - ✓ Recommissioning
- Do you need **all** the old information?



Compile your data standards



- Be **honest** about if you have a current complete data standard
- Example Master Data Scope Contents:
 - ✓ Locations
 - ✓ Equipment
 - ✓ Work Centre
 - ✓ Bill of Materials
 - ✓ Maintenance Items/Plans
- Write down **how** you are going to use your data
 - ✓ Include department interactions
- Plan and map **all** fields
 - ✓ Differences in how the systems use data field
- New system requirements
- **Who** is using which data?
- New data standard creation, review and issue
- When is the **training** happening – changes explained
- Who is going to **support** users post-transition
- Identification and allocation of **super-users**

How can you manage this change?



Find a tool (vehicle) to help manage the data change;

This tool must deliver:

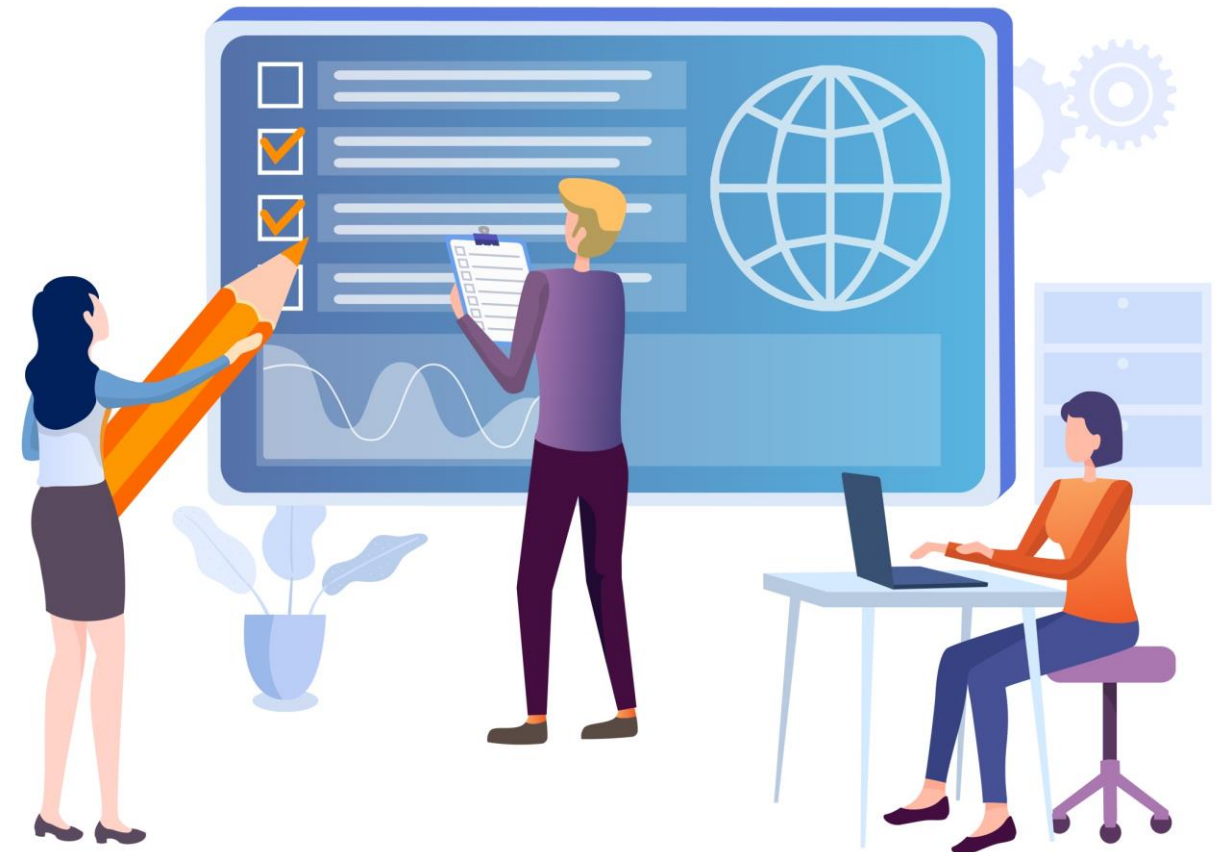
- ✓ **Storage** of the data standard / rules
- ✓ **Linking** of data across departments
- ✓ Understanding of data **quality and gaps**
- ✓ Means to **close** gaps and monitor **progress**
- ✓ **Visibility** of data to users and transition team
- ✓ Log of changes, ensuring **auditable** trail is in place
- ✓ **Process** management and recorded sign-off
- ✓ **Accessibility** for all stakeholders
- ✓ **Secure** and managed access



Validation



- Is the new system working as it should?
 - ✓ Key Performance Indicators of **success**
 - ✓ **Measuring** improvements and return on investment
 - ✓ **Approval** from stakeholders
- Testing the hand over points and data interactions
- Did all the agreed data rules translate to the '**LIVE**' system?
- Users **looking** at the data in the new system and approving it
- How are people **coping** with the change?
- Modifications to the **support plan** based on feedback



Get in touch



ABERDEEN, UK



CALGARY, CANADA



STAVANGER, NORWAY



PERTH, AUSTRALIA



OMAN, MUSCAT



HOUSTON, USA

Stuart Murray

Technical Manager
Asset & Integrity Management

Email: stuart.murray@addenergy.no